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International Cybernetics Company ("ICC") Joins Clarion Capital Partners

Natick, MA (June 12, 2025) – International Cybernetics Company (ICC), an infrastructure management firm joins Clarion Capital Partners.

The partnership positions ICC to continue building on the company's service offerings that already have made it a leader in technology-enabled infrastructure management in the U.S. and Canada. The firm provides roadway pavement condition surveys and structural testing services, equipped with proprietary software, that are integral to state and local governments' cost-effective safety maintenance and management of their road and sidewalk networks.

Clarion partnered with Mustafa Temiz, a former executive with SGS and Intertek, to build a TICC services platform through an acquisition strategy focused on servicing the full value chain of modern mobility infrastructure. The platform seeks to provide mission-critical field testing, inspection, and consulting engineering services to the surface transportation and electrical infrastructure markets. Clarion views ICC as a cornerstone of the broader TICC platform.

"Clarion is excited to begin this new partnership with International Cybernetics, a company with a nearly 50-year history," said Clarion Partner, Eric Kogan. "ICC's focus on delivering timely and high-quality data collection to a growing number of government agencies across the U.S. and Canada aligns perfectly with our vision for a broader TICC platform. It's clear that ICC is more than just a service provider— it is a trusted partner to cities and states/provinces across North America. We look forward to creating long-term value with the ICC team."

"I'm thrilled by the capabilities that ICC will add to the TICC platform and the positive momentum this acquisition demonstrates as we continue to expand the enterprise," said Temiz, who will oversee the combined businesses. "I am looking forward to welcoming the ICC team and am excited about the industry-leading offerings we can build together."

Michael Nieminen will continue serving as ICC's CEO. With his two decades of engineering expertise and leadership, Nieminen united a team dedicated to revolutionizing road data





collection and analysis with the 2022 partnership with Infrastructure Management Services ("IMS").

ICC's services are helping extend the life of an American road system that is under significant strain. The nation's roads received a D+ grade in 2025 survey by the American Society of Civil Engineers, with over 39 percent of major roads in poor or mediocre condition.

ICC was represented in the transaction by Morrissey Goodale as its financial advisor, and Frederikson, Byron P.A. as legal counsel. Brownstein Hyatt Farber Schreck, LLP represented Clarion while Stellus Capital Management provided financing for the deal.

Morrissey Goodale, a specialized management consulting and research firm exclusively serving the architecture, engineering, and environmental consulting industries, initiated and advised International Cybernetics (ICC) in the transaction.

About Morrissey Goodale:

Morrissey Goodale has helped hundreds of clients transform and grow their architecture, engineering, and environmental consulting companies into high-level performers through strategic business planning, mergers and acquisition advisory, valuation and ownership transition, market research, marketing and business development, leadership training and development, Lean Operation Strategies, organizational development and management, virtual reality solutions, and executive search.

Morrissey Goodale's team of M&A consultants assist throughout the M&A process, from preparing firms for a transaction to a successful integration.

Morrissey Goodale's extensive network of relationships with AE industry decision-makers around the globe uniquely qualifies the firm to identify the right buyers or sellers and guide AE firms through the complex merger or acquisition process, from conception to close.

